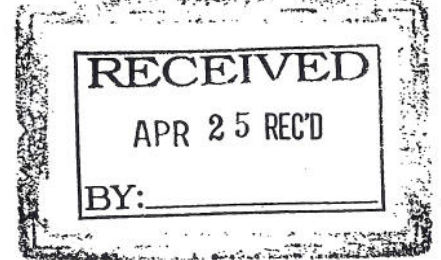




OFFICE OF THE MINISTER OF FINANCE & PLANNING

April 23, 2007



Mr O K Melhado  
Chairman  
Air Jamaica Limited  
72 Harbour Street  
Kingston

OFFICE OF THE MINISTER OF FINANCE & PLANNING  
1ST FLOOR, 16 OXFORD ROAD  
P.O. BOX 540  
KINGSTON 5, JAMAICA, W.I.

Dear Mr Melhado:

Air Jamaica - London Route

I need not tell you that over the last two weeks I have become intimately involved in the discussions concerning the partner to be selected by Air Jamaica for this route. I have assessed the issues and I have closely examined the comparative matrix prepared by your senior management. In the final analysis it is a "judgment call".

I have decided that the proposal put forward by Virgin Atlantic will be more beneficial to Jamaica and Air Jamaica in the long run and I have so indicated to both Mr Branson and Mr Walsh the CEO of British Airways. However, I should add that having been asked to request of Virgin, improvements in six (6) specific areas, to which I received positive responses, I would feel somewhat compromised to subsequently rule against that company. To do so would raise questions as to whether my intervention, requesting improved responses had been in good faith.

We should now move as quickly as possible to complete the arrangements such that the transfer is as smooth as possible and most beneficial to Air Jamaica.

Given that I have now become "involved" in the process, I will be available if at any time it is felt that my further intervention could be of benefit to Air Jamaica.

Yours sincerely,

*Omar Davies*  
Omar Davies, MP  
Minister

Copy to:  Mr Mike Conway, President & CEO - Air Jamaica

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